

TO BE BOUND
DO NOT REMOVE

NEW ENGLAND DEACONESS HOSPITAL

ANNUAL REPORT
1941



DEACONESS GENERAL

PALMER MEMORIAL

GEORGE F. BAKER CLINIC

SCHOOL OF NURSING

DEACONESS ROAD

BOSTON, MASSACHUSETTS

THE motive behind the growth of the
Deaconess Hospital has been the instinct
and desire to care for those sufferers who
are not able to care for themselves. The
need is greater today than it has ever been.
Why not let skilled workers be the servants
of your good will?

NEW ENGLAND DEACONESS HOSPITAL

FRANCIS W. CAPPER, *Treasurer*

16 Deaconess Road, Boston

Enclosed find \$..... as my contribution
towards relieving the suffering of the poor.

Name.....

Address.....

In Memoriam

CARLTON H. PARSONS
MARK H. ROGERS, M.D.

OCTOBER 15, 1941
OCTOBER 5, 1941

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1942

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19 Chestnut Street, Cambridge, Mass.

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360 Huntington Avenue, Boston, Mass.

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Boston Safe Deposit and Trust Company,
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27 State Street, Boston, Mass.

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*Ex-officio.

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 ROY A. YOUNG
 MRS. WILLIAM LEROY YOUNG

*Deceased.

ANNUAL REPORT OF ADMINISTRATOR

In the interest of economy and the conservation of paper, we are reducing the size of our Annual Report this year to the minimum essential. The reports of various departments and other matters usually included in the Annual Report are all on file in the hospital's Executive Office. Copies of these will be gladly furnished to anyone who wishes them.

The report of the Surgeon in Chief says, "All the precautions as relate to air raid emergencies are being taken by the hospital in full compliance with every accepted protection. A complete organization, available in case of any emergencies within the area, has been formed. This organization has a resident staff ready to take over immediately in case of emergency, and an adequate visiting staff to cover all specialties — a total of about fifty doctors. It fulfills all the requirements and suggestions of the Medical Division of the Committee on Public Safety."

The hospital has also met the approved requirements for the protection of its buildings, its patients, and personnel in case of emergency. Its skylights, elevator wells and stair wells have been sand-bagged. Its windows can be blacked out in a few minutes. Its essential services are protected. It has a supply of extra beds and equipment as well as medical, surgical and food supplies. It has established a blood bank to meet its own needs and those of four other neighboring hospitals.

We are carrying on our work as usual under the shadow of War with all its burdens. Our staffs are being depleted of all our younger men; our nurses are leaving for army duty; much of the help we are able to get is either younger or much older and usually less efficient, while the prices of everything are mounting higher and higher, if they can be procured at all.

The following statistical and financial tables speak for themselves. We have had a good year. The year ahead is another story about which no one can predict. In spite of all difficulties, however, I find a growing spirit among our responsible help which is exceedingly fine — a spirit of understanding, of coöperation, and a will to do the job however difficult it may be. Such a spirit cannot be defeated. We are going to have to carry on, doing more and more, with less and less, but if we have faith that our cause is just, we will conquer. I am sure we will.

This report would not be complete without grateful acknowledgment of the volunteer services of the Friends of the Deaconess. These loyal women have done an enormous amount of work for which the hospital is deeply indebted to all of them.

STATISTICS

Patients in house, January 1, 1941.....	269	Average stay of private room patients.....	12.6
Patients admitted, 1941... Total.....	7,551 7,820	Average stay of ward patients.....	14.7
Medical.....	3,179	Operations.....	6,128
Surgical.....	4,372	X-rays	
Private.....	1,751	Diagnostic.....	7,084
Semi-private.....	1,529	Therapy treatments.....	5,050
Wards.....	4,271	Laboratories	
Patients discharged.....	7,553	Autopsies.....	128
Deaths.....	225	Bacteriological examinations.....	2,741
Hospital Mortality.....	2.97%	Electrocardiograms.....	1,065
Autopsy percentage.....	56.9%	Surgical examinations...	2,909
Medical Legal.....	5	Metabolisms.....	1,275
Patients in house, December 31, 1941.....	267	Chemical examinations..	155,659
Medical.....	97	Other special services	
Surgical.....	170	Dental treatments.....	2,284
Total number of days service.....	104,400	Consultations.....	3,350
Medical days service....	42,917	Foot Room service.....	6,058
Surgical days service....	61,483	Solutions.....	21,937
Private room days service	22,549		
Semi-private days service	19,557	<i>Palmer Out-Patient Department</i>	
Ward days service.....	62,294	Number of new patients...	1,020
Full paying days service.	50,116	Number of old patients...	4,816
Part free days service... 51,284		Total.....	5,836 ✓
Full free days service... 3,000		Total visits.....	7,023 -
Average daily census.....	286	Services rendered	
Largest number treated in one day.....	319	Examinations.....	2,451
Smallest number treated in one day.....	216	X-rays.....	1,209
Average days stay in hospital.....	13.8	Deep Therapy.....	2,727
		Radium.....	110
		Laboratory.....	186
		Minor operations.....	208
		Total.....	6,891

WARREN F. COOK,
Administrator.

REPORT OF THE TREASURER

BALANCE SHEET, DECEMBER 31, 1941

ASSETS

Current assets:

Cash.....		\$ 110,186.80
Accounts receivable.....	\$ 52,416.63	
Less provision for uncollectible accounts.....	27,679.09	24,737.54
Inventories of supplies.....		53,462.32

Total current assets..... \$ 188,386.66

Investments:

General:

Securities and savings bank deposits (market value — \$405,-413.98).....	\$444,210.26	
Cash awaiting investment.....	60,148.72	\$ 504,358.98

Special:

Fannie N. Elliott Fund:

Securities and savings bank deposits (market value — \$25,647.70).....	\$ 25,130.38	
Cash awaiting investment.....	31.26	25,161.64

F. B. and G. A. Webster Annuity Fund:

Securities and savings bank deposits (market value — \$6,657.00).....	\$ 9,146.40	
Cash awaiting investment.....	1,117.06	10,263.46

Savings bank deposits:

Alice Wheeler Fund.....	\$ 8,553.19	
Smith-Hamilton Fund....	42,600.00	
Annuity reserve.....	20,900.00	72,053.19
		611,837.27

Real estate and equipment:

Land and buildings.....	\$2,124,188.15	
Equipment and furnishings.....	194,102.70	
Radium.....	134,694.33	2,452,985.18

Insurance prepaid..... 3,452.72

\$3,256,661.83

REPORT OF THE TREASURER

BALANCE SHEET, DECEMBER 31, 1941

LIABILITIES AND FUNDS

Current liabilities:		
Accounts payable.....	\$	52,674.92
Accrued expenses:		
Interest.....	\$5,107.61	
Other expenses.....	\$1,820.00	6,927.61
Mortgage payments due in 1942.....		45,753.85
Total current liabilities.....	\$	105,356.38
Mortgage payable (not including \$45,753.85 shown above).....	\$	646,804.26
Restricted income.....		24,950.68
Endowment funds, less unapportioned loss on sale of general investments \$14,613.95.....		655,197.37
Training School funds.....		3,116.07
Annuity reserve.....		20,900.00
Building and equipment funds.....		1,577,402.91
Radium fund.....		137,962.94
Total liabilities.....	\$3,171,690.61	
General Fund.....		84,971.22

\$3,256,661.83

STATEMENT OF INCOME AND EXPENSE

YEAR ENDED DECEMBER 31, 1941

Operating income:

Private rooms.....	\$208,072.20
Semi-private rooms.....	105,889.35
Public wards.....	237,166.17
Board of special nurses.....	14,959.50
Operating room.....	68,173.00
Solution room.....	11,083.56
Laboratories.....	74,464.70
X-ray.....	50,227.25
Deep therapy.....	9,693.00
Foot room.....	2,023.90
Out-patient department.....	14,559.25
Radium.....	5,550.25
Dentistry.....	1,910.20
Public dining room.....	1,381.55
Training school.....	7,984.00
Pharmacy.....	104,080.92
Miscellaneous income.....	1,194.29

Total operating income.....	\$918,413.09
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Operating expenses:

Administration.....	\$ 55,377.95
Insurance.....	5,613.01
Heat, light and water.....	54,158.89
Maintenance and repairs.....	32,450.41
Dietary.....	242,378.28
Laboratories.....	59,997.27
Nursing.....	106,063.86
Training school.....	11,377.58
X-ray.....	42,896.57
Pharmacy.....	95,979.14
Medical and surgical supplies.....	20,307.08
Operating room.....	33,298.11
Solution room.....	7,170.34
Laundry and linens.....	27,665.69
Housekeeping.....	57,931.79
Record library.....	11,741.93
Foot room.....	2,575.26
Dentistry.....	1,544.37
Out-patient department.....	5,862.41
Radium.....	3,698.72
Social service.....	5,387.97

Total operating expenses.....	883,476.63
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Surplus from operations.....	\$ 34,936.46
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Add other income:

Investment income, not including income of Martha A. Sargent Fund appropriated for reduction of mortgage payable.....	\$ 17,680.16
Donations.....	73,022.63
Received from Trustees of the Consumptives' Home..	2,500.00
Collections on old accounts less collection costs....	2,464.43
Baker Clinic Maintenance Fund.....	275.00
Miscellaneous non-operating income.....	2,692.24

Carried forward.....	\$133,570.92
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REPORT OF THE TREASURER

11

Brought forward		\$133,570.92
Deduct other expenses:		
Publicity and appeals	\$ 4,150.79	
Interest expense	32,084.69	
Free treatment	67,087.51	
Provision for uncollectible accounts	7,197.05	
Attorney's fees	609.24	
Extraordinary repairs and equipment	18,149.09	
Commissions on collection of security income	768.44	
Annuities	2,407.88	
Pensions	1,080.00	
Miscellaneous non-operating expenses	1,538.28	135,072.97
Deficit for the year	\$ 1,502.05	

ANALYSIS OF GENERAL FUND ACCOUNT

Balance January 1, 1941		\$ 23,884.57
Add:		
Income of Martha A. Sargent Fund appropriated for reduction of mortgage payable	\$ 36,000.00	
Unrestricted legacies received during the year	68,672.35	
Reduction of annuity reserve due to decease of an- nuitant	1,900.00	
	\$106,572.35	
Deduct transfers to building fund	43,983.65	62,588.70
		\$ 86,473.27
Deficit for the year 1941, as above		1,502.05
Balance in General Fund December 31, 1941		\$ 84,971.22

FRANCIS W. CAPPER,
Treasurer.

AUDITORS' CERTIFICATE

NEW ENGLAND DEACONESS HOSPITAL,
Boston, Massachusetts.

We have examined the balance sheet of New England Deaconess Hospital as at December 31, 1941, the statement of income and expense and the analysis of general fund account for the year then ended, have reviewed the system of internal control and the accounting procedures of the hospital and, without making a detailed audit of the transactions, have examined or tested accounting records of the hospital and other supporting evidence, by methods and to the extent we deemed appropriate.

It is not the practice of the hospital to make provision for depreciation on buildings and equipment.

In our opinion, the accompanying balance sheet and related statement of income and expense and the analysis of general fund account present fairly the position of New England Deaconess Hospital as at December 31, 1941, and the results of its operations for the fiscal year, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

LYBRAND, ROSS BROS. & MONTGOMERY.

BOSTON, MASSACHUSETTS,
January 22, 1942.

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1942

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PATHOLOGIST

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JOHN W. STRIEDER, M.D.

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ROGER C. GRAVES, M.D.

VERNON S. DICK, M.D.

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CHIROPODIST

JOHN F. KELLY, B.S.C.

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Surgeon in Chief

F. GORHAM BRIGHAM, M.D.

Physician in Chief

SHIELDS WARREN, M.D.

Pathologist

SURGEONS

EDWARDS W. HERMAN, M.D.

Laryngologist

GEORGE A. LELAND, JR., M.D.

GEORGE GILBERT SMITH, M.D.

Urologist

PHYSICIAN

JOSEPH H. MARKS, M.D.

Roentgenologist

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FLETCHER H. COLBY, M.D.

Urologist

CARL H. ERNLUND, M.D.

Laryngologist

CLIFFORD C. FRANSEEN, M.D.

WYLAND LEADBETTER, M.D.

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SUM OF \$.....

(Here insert the amount of money bequeathed, or
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FOR.....

(Here may be indicated the general work of the
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